



Community Planning Institute : Antwerp Catalyst Event Program – September 2018

An efficient way to start a AWH local coalition is to invite the stakeholders to a local CATALYST EVENT: the COMMUNITY PLANNING INSTITUTE, a large scale event bringing together the stakeholders (usual and unusual suspects) who have a role to play in preventing and ending youth homelessness.

It is critical to launching A WAY HOME in your city. It provides a platform to bring different stakeholders together and identifies what their role is in combatting youth homelessness. Together they can collaborate in developing the local plan, have a sense of ownership and design a plan for the future which can be used as follow-up.

The key goals will be to:

- Build community capacity to develop and implement plans to prevent, reduce and end youth homelessness
- Increase knowledge regarding effective planning and program models to support this end
- Enhance local collaboration through Collective Impact
- Create and engage the stakeholders into a local A WAY HOME movement

The content and structure of the event will depend on the COMMUNITY READINESS ASSESSMENT (Are the Collective Impact conditions present or not?), the actual link between stakeholders, the local situation...

A two or three days working program can be developed including specific presentations and tools to insure the active engagement of the participants. You might want to consider the following topics:

- Collective Impact

- Introduction to planning, prevent, reduce and end Youth Homelessness
- What is Collective Impact and how will it support this process?
- Developing a Theory of Change*
- Who should be at the table and when?
- How should young people be engaged?
- Building the movement

- **Community Mobilization** for creating a Plan to Prevent, Reduce and End Youth Homelessness
 - Paradigm shifting – reimagining the response to youth homelessness
 - Elements of a strategy to prevent, reduce and end youth homelessness
 - Community planning: essentials
 - Lessons learned: successes and challenges
 - Effective program models to support youth homelessness prevention, and assisting young people to move out of homelessness in a safe, planned and sustainable way
 - Government collaboration and leadership through a cross-ministry approach to advancing priority areas
 - Considerations for priority populations (LGBT, Newcomers, etc.), rural youth homelessness

- **Case studies & network structure examples from other A WAY HOME cities**

- **Implementation framework – What happens when you return home?**
 - Community assessment: tools for thinking, engaging and mobilizing locally
 - Baseline data – what do you know about youth homelessness?
 - Setting targets for reducing youth homeless – young people leaving homelessness, reducing young people falling into homelessness
 - Resources to support this work
 - Using data and performance management
 - Defining your local A WAY HOME project
 - Mobilizing what you have learned, identification of next steps

ANTWERP COMMUNITY PLANNING INSTITUTE PROGRAM

In September 2018, a 2 days event was organized in Antwerp to propose to the members of the *Mind The Gap* local network, and newcomers, to discover A WAY HOME and start defining a plan on preventing, reducing and ending youth homelessness in Antwerp.

The event took place in a center with various rooms available to organize sub-groups.

A professional moderator was hired to prepare and to moderate the various group dynamics.

Cross-sectoral stakeholders participated actively and decided to launch A WAY HOME in Antwerp.

The first day was planned to present the model for +/- 60 professionals and the second day to continue working more precisely with +/- 30 of them, based on the inputs from day one.

In 2019, stakeholders from 40 institutions are now working together within the different Mind The Gap Collective subgroups to write and implement the plan.

DAY 1 - ANTWERP PROGRAM

Timing	Activity	Goal	Process	output	Host	Materials
9:00	Welcome dynamic	<ul style="list-style-type: none"> - People meeting each other - Setting the day participative atmosphere 	ROOM 1 : No sitting / Welcoming / promoting interaction with 3 new people	Stress free start	All	Flipcharts with a welcome drawings + empty badges – people write their own name and organization + Coffee
9:20	Intro of the day dynamics	language issues, introducing the organizers, the speakers and outputs of the day + explain “coffee integration” + phone call moments + We want them to reflect for themselves and write down thing for themselves	ROOM 1		Moderator	
9:30	Who is here?	Ask questions: who is here? <ul style="list-style-type: none"> - show different types of sectors: - Antwerp – not Antwerp - who speaks English? - relation with homelessness 	ROOM 1 + inviting people to go upstairs		Moderator	
9:30	Presentation of Mind The Gap activities and links with the A WAY HOME Europe project	<ul style="list-style-type: none"> -for people to know what the situation is so far in Antwerp (+the potential role of different stakeholders / sectors) and where they want to go -proposing a win-win situation between Mind The Gap and A WAY HOME -inputs of today will be used on Day2 	ROOM 2 : Presentation <i>take into account the different levels of knowledge about youth and homelessness of the various stakeholders</i>	<ul style="list-style-type: none"> -generating interest -people feel motivated to think with us 	Mind The Gap team	

Timing	Activity	Goal	Process	output	Host	Materials
9.45	A WAY HOME intro + core elements	Introduce A Way Home + -Collective impact -Theory of change -Core components of a strategy/ community planning/essentials -Making the shift to prevention -Data setting and measurable targets	ROOM 2 : Presentation + Q&A	-clarity about what the core elements are -generating interest	Melanie Redman & Stephen Gaetz	Projector & Screen
11:00	Group dynamic + Coffee break with instructions for discussion	-express their concerns and ideas -link with Antwerp's future -input for the next days	Subgroups or Neighbour conversations <i>Questions will be proposed to trigger people about developing a plan & about collaboration</i>	-input for the next day - understanding that their concerns and ideas will be taken into account	Moderator launch the dynamic to generate small discussions between the participants	Small cards with questions & for collecting keywords + Coffee & Water

Timing	Activity	Goal	Process	output	Host	Materials
11.30	Effective program models examples: introduction	Examples that are in other plans: <ul style="list-style-type: none"> - After Care Protocol (5min) - Family and Natural Supports Program (1min) - Housing First for Youth Exiting Care (1min) - COSS model/Geelong Project. (1min – extra time to convince people) 	ROOM 2 : Presentation Pitching the essence so participant can chose which session to follow after	Choosing the next session	Steve and Melanie, Gwendy, and David	Projector & screen
11:55	Splitting the participants in 3 groups			Obligation to chose one program/group		
12:00	Lunch	Team takes the time to discuss what went on in the subgroups	Preparing the 3 rooms for the subgroups + team briefing			

Timing	Activity	Goal	Process	output	Host	Materials
13.00	3 examples of Effective program models	<p>Inspire people, make the link between these programs and each participant's institution</p> <p>The programs:</p> <ul style="list-style-type: none"> - Housing First for Youth - The Geelong Project - Emphasis & Family mediation 	<p>ROOM 1, 2 & 3</p> <p>Part 1: 30 minutes for presenting the program and answering questions</p> <p>Part 2 : 30 minutes for making the link with Antwerp – active participation of the public in subgroups</p> <p>Option: groups of 5 persons to discuss 4 very clear cut questions → each group starts with a different question (if they have time left they start answering the other questions)</p> <ul style="list-style-type: none"> > What aspects do we already cover? > Which actions do we feel were successful and could be used? > What is needed in Antwerp to start these type of actions? > Which aspects could raise concerns? <p>Part 3 : 15 minutes for organizing the “post-it” and discussing Antwerp's situation</p> <ul style="list-style-type: none"> > The moderator invites each group to present very shortly (max 1 min) what they have as key points on their question A, other groups can add > What is it now that we conclude as a group 	<p>Generate knowledge and foresee the potential for Antwerp</p> <p>-deep discussion on the programs</p> <p>- building feedback for the other groups + inputs for Day2</p>	<p>Melanie (group 1)</p> <p>Steve (group 2)</p> <p>David (group 3)</p> <p>+ 3 moderators from MTG</p>	<p>3 Projectors & screens</p> <p>“Post-it” with keywords to be put on the walls in 3 spaces</p> <p>Answers written in key words</p>

Timing	Activity	Goal	Process	output	Host	Materials
14.15	Visiting the 2 other groups key points	Knowing about the other programs and their key points + feedbacks (post-it & stickers?)	Plenary Presentation of the key points / findings of each group People can go around to know more about the other groups and they can add their inputs		3 x moderators with the speakers	
14:45	Coffee break					
15.15	Case study: AWH Wales + other cases	Showing implementation realities: Focusing on collaboration and engagement issues	Presentation by Hugh Russel (15 à 20 min) + Panel with the others + Discussion with the public	Generating knowledge + enthusiasm for joining the A WAY HOME movement	Hugh Russel David McKenzie Stephen Gaetz Melanie Redman Robbie Stakelum	projector
15.55			Moderator gives instructions for the last hour			

Timing	Activity	Goal	Process	output	Host	Materials
16.00	Next steps <i>Day2 + next months</i>	Bridge to the next day: what and how? Raw material for the 18 th Who do you need to talk to? To do what?	The organizing team and the invited experts sit in different tables, each representing a topic/program. One table is about the local development of AWH so that the participants know that we will work on a plan tomorrow and that they can give inputs. <i>What could be the role of your institution in AWH Antwerp?</i> <i>Who is missing today?</i> We foresee slots of 10 minutes – people can move from table to table After half an hour people can also discuss freely: e.g. do they want to already plan something specifically with another participant...		MTG leaders Hugh Russel David McKenzie Stephen Gaetz Melanie Redman	
17.00	End					

DAY 2 – ANTWERP PROGRAM

The program of the second day couldn't be prepared in advance with so much details as its content and dynamics were depending on the interest generated during the first day.

The wish list was to propose an open space of co-creation and collaboration for the participants to organize themselves for the next months and already decide and develop ideas, propose concrete plans, timeline, prioritize streams of work,...

The questions, doubts, outputs and timeline were to be visible on post-its and posters on the walls.

The members of Mind The Gap were to take an active role with the moderation of the activities and set further meetings.

All participants were to take ownership of the the work done and promote it whitin their institutions.

Missing stakeholders were to be indentified.

Timin g	Activity	Goal	Process	output	Host	Materials
10:00		What did you take from yesterday? What was really inspiring? Make an open space for someone who wants to propose an agenda / presentation	Collective session in circle – deep democracy methodology			a lot of post its, flip charts, pens
11:00	Working in 4 groups	What shall we do? Could we organize ourselves? What do we have to do? What is my plan, with who will I cooperate?	Who wants to lead a group (day before discuss the subgroups?) – push ourselves in 4 groups: 4 leaders and 4 topics → several rounds ? – very important to write things down			
12:15			Collectively bring things together + ask how would you like to work further after the lunch			
12:30	Lunch		Steering group discusses the afternoon (e.g. do we need a prioritization of the actions?)			

Timing	Activity	Goal	Process	output	Host	Materials
13:30	Working in 4 groups	Continue in the groups / new groups – more and more concrete: the how!				
15:00		Collective coming together: what is the harvest? Become very concrete How do we know we are working in the right direction?	Working with a timeline, 3 deadlines, discuss the role of the MTG team and the potential role of individuals and institutions			

Conclusies & volgende stappen

1. Werkwijze 'Plexus' → vertaalen naar omvangrijke campagne
2. Data-analyse: 1500 - in berekenende factoren? → PRIORITEITEN?
3. Klein Staten (bv. school o.z.) → is meer geschikt voor school (bestaat school?) → prioriteit?
4. Welke thema's? welke partners? netwerk / gemeenschap / gemeentelijke / politieke / andere

Timeline: SEPTEMBER '18, OKTOBER '18, NOVEMBER

Central Diagram: USE (left) → [Circular flowchart with nodes: 'WOMEN', 'MIND THE GAP', 'WOMEN', 'WOMEN', 'WOMEN'] → IMPACT (right)

COLLECTIVE IMPACT IN ANTWERP / YOUR COMMUNITY

→ **WHO?**

NEEDED TO DEVELOP A STRATEGY + IMPLEMENT

PREVENTION

INTERVENTIONS

OBTACLES TO EXPANSION?

TEJO

www.awayhome.eu



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